

2018/19 budget consultation

Priorities

- Enable residents to live safe, healthy and independent lives;
- Keep children and young people safe and give them a great start in life;
- Support the growth of our economy; and
- Secure better services, quality of life and value for money

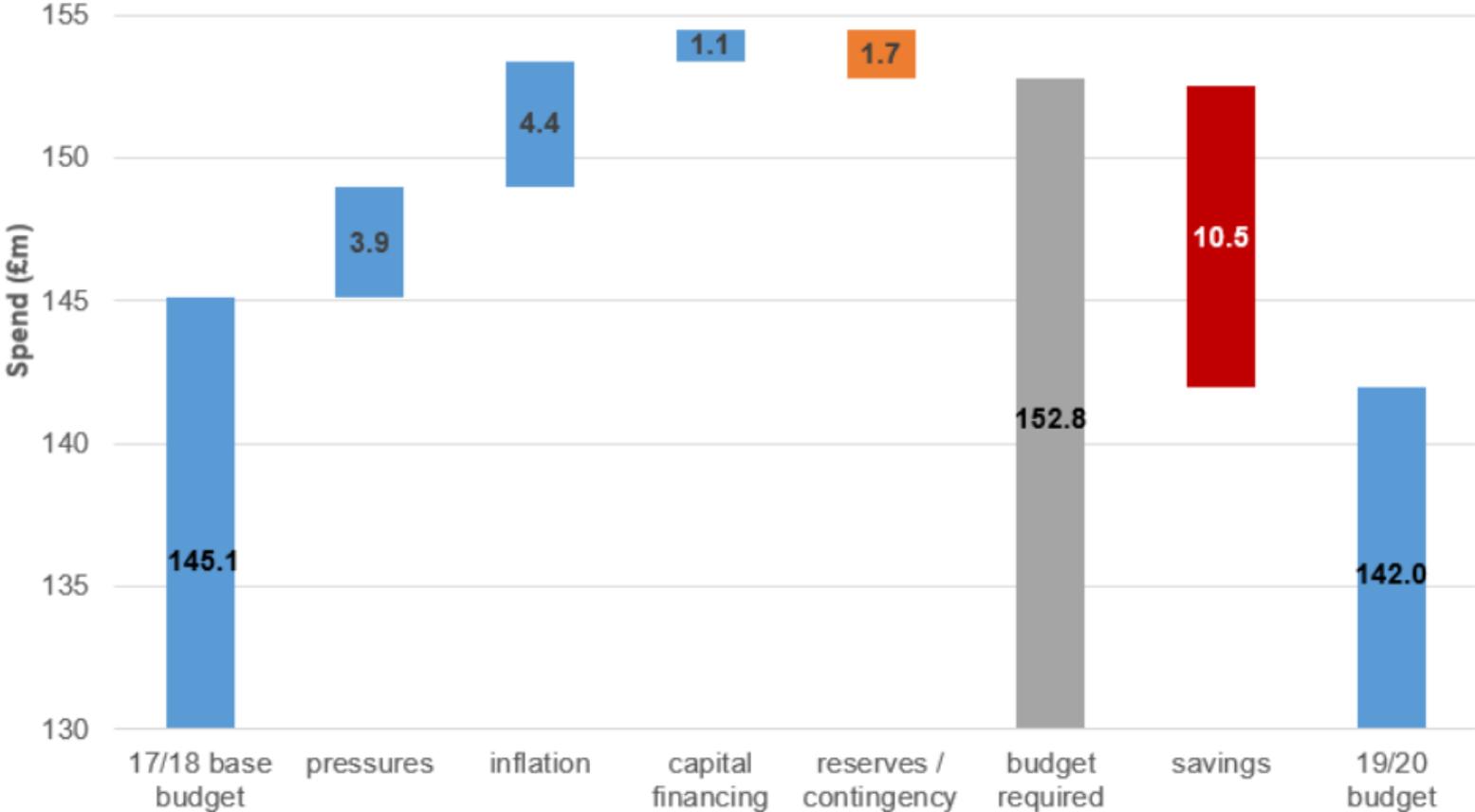
Savings requirement

7 years through the austerity measures, £70m of savings to date and £10.5m planned 2018/19 to 2019/20....

Total £87m of savings between 2010 and 2020

	2018/19 £m	2019/20 £m	Total £m
Net funding loss	3.8	3.8	7.6
Pressures	3.6	3.7	7.3
Other changes	(1.9)	(2.5)	(4.4)
Total, saving requirement	5.5	5.0	10.5

Calculation of savings requirement



The need to grow

- Protection of services by generating additional income
- Address the local housing demand
- Diversifying the demographic profile
- Growing the local market for goods and services

Feedback from business

- Finding it difficult to recruit and retain good quality staff
- There are skills gaps in certain sectors
- Infrastructure is key to opening up new markets and accessing services

The council's response

- A positive planning framework
- 16,500 new houses across the county
- New employment allocations at Hereford and market towns
- Associated infrastructure including bypasses for Leominster and Hereford

Moving forward

- Council investment in infrastructure
- Public investment in providing higher education and addressing the skills gap
- Building new 'assets' that support indigenous business growth and attract inward investment
- Looking to develop the relationship between public and private sectors

Savings

Directorate Savings	2018/19 £000s	2019/20 £000s	Total £000s
Adults and wellbeing	1,950	1,500	3,450
Children's wellbeing	1,572	1,050	2,622
Economy, communities & corporate	1,800	1,060	2,860
Corporate savings	500	1,200	1,700
Total Savings	5,822	4,810	10,632

£1.95m adults and wellbeing savings required in 2018/19

Savings Proposal	£000
Decommissioning block contracts / re-design of service provision	400
Review of package costs and diverting demand	350
Price banding in 3yr settlement	200
Review high cost packages in Learning Disabilities	700
Workforce re-design	200
Income generation – zero cost of telecare	100
Total adults and wellbeing	1,950

Local support of adults services

Social Care Precept

- The social care precept levied at 2% raises £1.8m
- If increase to 3% for 2018/19 – additional £0.9m

Improved Better Care Fund Funding

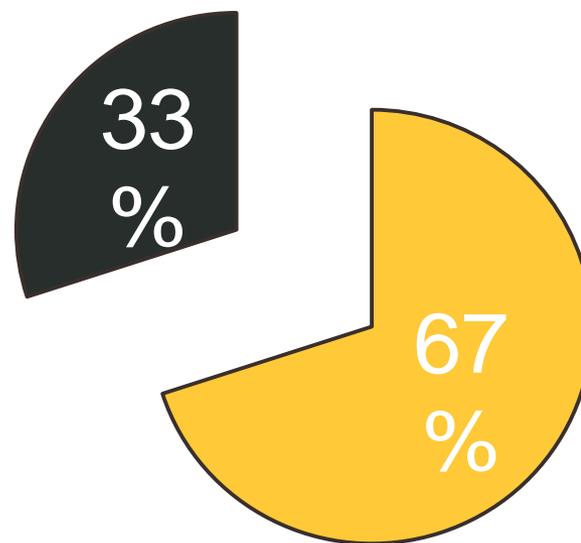
- 2017/18 received £3.7m additional funding from Spring Budget – reduces to £2.5m in 18/19, but
- £2.2m of additional funding from Comprehensive Spending Review 2015
- Net increase of £1m for Adult Social Care in 18/19 – subject to grant conditions

Current Care Packages

Meal Preparation	✓
Social Activities	✓
Social isolation	✓
Prompt For Medication	✓
Cleaning	✓
Community Access	✓
Transport	✓

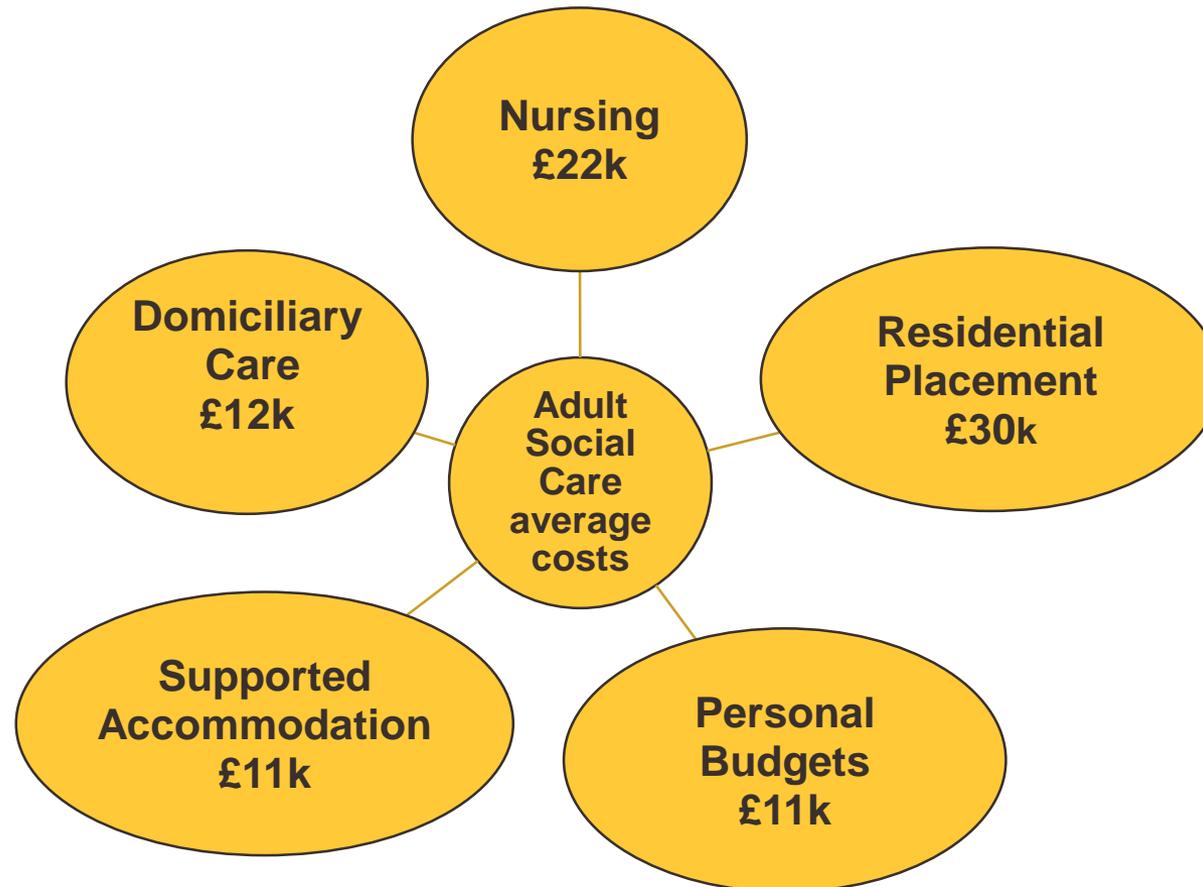
In some areas these types of care amount to up to 33% of the current formal care provision.

The council commissions formal care at home @ c£16 per hour



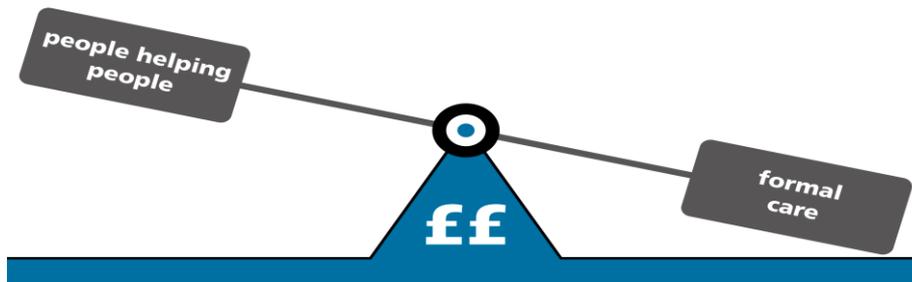
■ Formal Care
■ Informal Care

Annual cost of Care Packages



How can you help

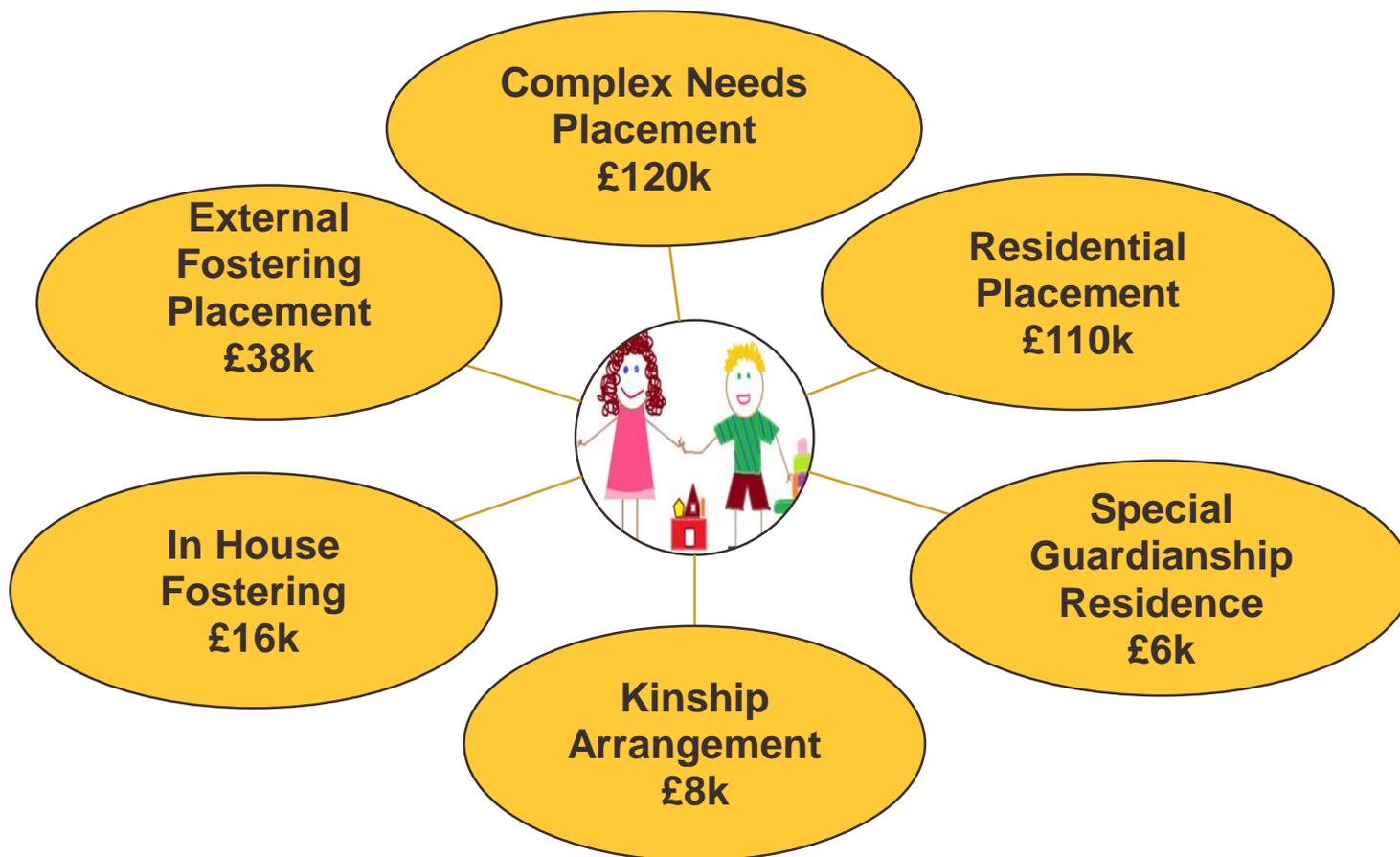
- Get to know and use our community advice and directory tool – WISH;
- Encourage your local groups and volunteers to register their skills and activities on WISH;
- Direct people to WISH if they are looking for some help or support that they or their families or carers could organise themselves;
- Find out about local projects or activities that are building networks of support and offer your local knowledge and insights to support them e.g. Connecting Communities – Leominster – Golden Valley



£1.57m children's wellbeing savings required in 2018/19

Savings Proposal	£000
Manage contract inflation and secure contract efficiencies.	250
Re-unifying children with their families or an alternative family based permanent home including adoption where appropriate.	822
Accessing government grant to focus early help on the most vulnerable families to reduce the need for higher cost services.	150
Organisational structure to reflect the service needs	350
Total Childrens Wellbeing	1,572

Annual cost of child placements



Local support of children's services

- Support families and communities to encourage healthy eating, particularly for children
- Encourage good dental health, visit your dentist, register, campaign about to be launched
- What you can do to offer apprenticeships, work opportunities for young people – help them into employment

£1.8m economy, community & corporate savings required in 2018/19

Savings Proposal	£000
Efficiency savings, service redesign and restructures	100
Contract economies within ICT and corporate property rationalisation	450
Efficiencies and innovation within the Public Realm contract	215
Public and community transport contract efficiencies	240
Remodelling of customer and library services	380
Commercialisation and remodelling of the museums and archive services to provide a self-sustaining delivery model	150
Non-domestic waste management income generation	30
Income realisation from previous car parking charges and provision of additional supply	235
Total Economy, Communities and Corporate	1,800

Improving efficiency and commercialisation

- Public transport review and efficiency improvements across contracts secured early delivery of savings
- Achieving income targets from car parking will be challenging and will require increase / replacement of supply
- Commercialisation of services to reduce levels of subsidy remains challenging in relation to Libraries, Museum and Heritage savings

Investing in growth

- Infrastructure investment to release development potential
- Procurement of Development Partner
- Realising the potential value of assets

Treasury Management Review

- Cost of borrowing
- Loan portfolio
- Impact of inflation

Have your say

- Complete the budget consultation online
- We want to hear:
 - Your views on how we can continue to provide value for money in our service delivery
 - We welcome feedback to help inform our budget setting

Budget consultation

- The main method for people to give their views will be via digital channels
- Promoted through a mixture of social and conventional media
- Key stakeholder groups will also be targeted (health partners, schools, businesses, voluntary and community sector)

Timetable

- 29 June to 30 September
 - Budget consultation open
- 14 November
 - General Scrutiny Committee
- 14 December
 - Cabinet (budget, Medium Term Financial Strategy, Treasury management and capital budget)
- 26 January
 - Council (budget, Medium Term Financial Strategy, Treasury management and capital budget)
- 9 March
 - Council (council tax setting)